

STRATEGIES FOR GROWTH

Running Field Service as a Profit Center

71% Run as a Profit Center, with its own P&L





Nearly three-quarters (71%) of today's services organizations are managed as profit centers, with their own P&L; this compares to only 66% just three years ago.

| Top Drivers Influencing the Field Service Management (FSM) Market Today | Top Strategic Actions Being Planned in the Next 12 Months with Respect to FSM |
|--|---|
| Need to improve workforce utilization and productivity 45% | Develop / improve metrics, or KPIs, to measure field service performance 45% |
| Need to improve service process efficiencies 39% | Invest in mobile tools to support field technicians 38% |
| Customer demand for quicker response time | Automate existing manual field service processes and activities |
| Mandate to drive increased service profitability 35% | 35% Integrate new technologies into existing field service |
| Mandate to drive increased service revenues 34% | operationsfield service performance 31% |
| FSOs are primarily driven to leverage their field services performance into improved customer satisfaction and retention; first by improving their workforce utilization, productivity and efficiencies; second, by meeting customer needs and requirement; and third, by driving higher levels of services revenues and profits. | The main strategic action planned by FSOs over the next 12 months is to continue developing/improving the KPIs to be used for measuring service delivery performance, followed closely by investing further in mobile tools, automating existing processes, and incorporating new technologies into the way they conduct business. |

Top Benefits of Acquiring New FSM Technology







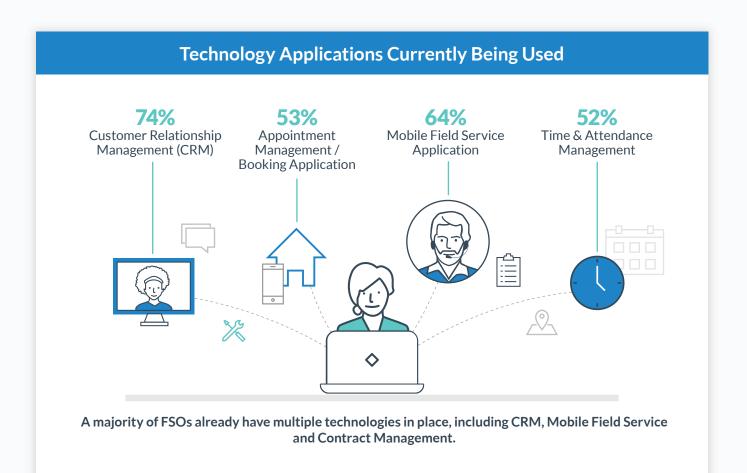
Ability to provide customers

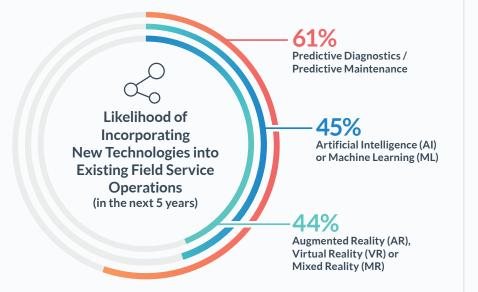
efficient field service operation

satisfaction

with an end-to-end engagement relationship

The main benefits of acquiring new technology in support of FSM are to run more efficiently, improve customer satisfaction and establish stronger customer relationships.





There is an industry-wide trend reflecting an accelerated movement toward the incorporation of advanced technologies (e.g., predictive diagnostics/maintenance, Artificial Intelligence, Machine Learning, and Merged Reality) intoFSM in the next five years.

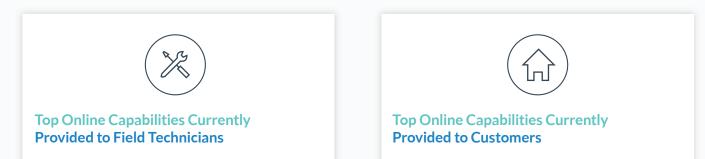
Push Toward Uptime- and Outcomes-based Service Contracts

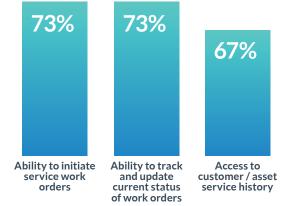


25% Uptime-based
 SLA/Contract; increasing to
 55% in the next 3-to-5 years

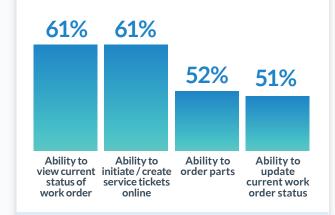
10% Outcomes-based
 SLA/Contract; increasing to
 27% in the next 3-to-5 years

Over the next three-to-five years, FSOs will be moving away from offering traditional SLAs/Contracts to those based on either Uptime or Outcomes parameters.





A two-thirds or greater majority of FSOs currently provide their field technicians with the ability to initiate, track, and update current work orders, as well as access to customer/asset history.



A majority of FSOs currently provide their customers with the ability to initiate/create, view and update work orders online, as well as order parts.



Source: SFG[™]

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